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EXCERPTS RELATING TO THE FACE PROGRAM from the

ANNUAL REPORT

OF THE

DEPARTMENT OF PUBLIC WORKS CITY AND COUNTY OF SAN FRANCISCO



JUNE 30, 1973

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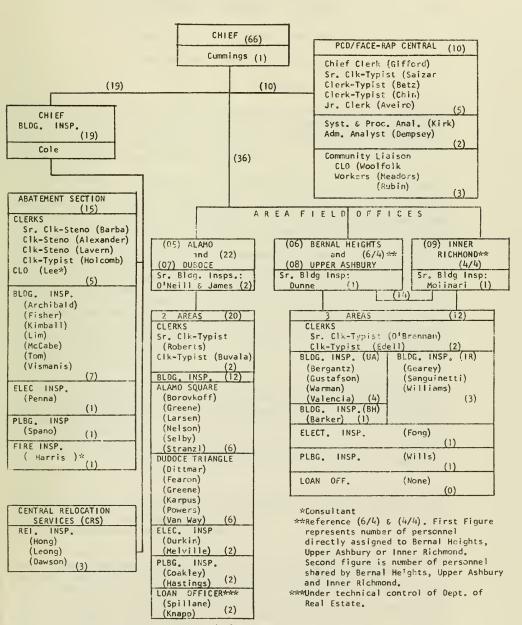
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PROPERTY CONSERVATION DIVISION (PCD)



Note: Not shown are other Departments/Offices which provide "Services" support: Real Estate Dept; City Planning Dept.; City Attorney's Office; Bureau of Accounts (DPW); totalling 7 man years excluding 2 loan officers shown In chart. Also, San Francisco Redevelopment Agency provides relocation services on "per move" basis. Engineer Services not included since no Public Improvements planned during FY 74 budget period (4 months).



BUREAU OF BUILDING INSPECTION

DIVISION OF PROPERTY CONSERVATION

CONCENTRATED CODE ENFORCEMENT PROGRAM

Neighborhood Rehabilitation Progress

and Citizen Involvement

In the Improvement Plan for Residence, as prepared by the Department of City Planning, and adopted by the City Planning Commission, FACE-like concentrated code enforcement was strongly supported and recommended to be continued and given full support "to avoid the need for large-scale clearance, rebuilding and rehabilitation".

The Comptroller General of the United States, in his recent report to the Congress, "Enforcement of Housing Codes: How It Can Achieve the Nation's Housing Goals," emphasized the need for effective local code enforcement. The report concluded that "Housing deterioration and decay have not been arrested because communities have not enforced housing codes effectively". In addition, the report stated that, "In HUD's (U. S. Department of Housing and Urbar Development) opinion, the code enforcement program has become a steadily more productive means of conserving The report further stated that "The the nation's housing supply'. Congress also recognized that an important further step (in achieving the "Nation's housing goal of a decent and suitable living environment for every American family") was the preventive approach -- saving houses before they could deteriorate into a slum condition and promote neighborhood blight. Thus, under the Housing Act of 1954, the Congress directed the Federal Housing program include, ... conservation and rehabilitation of blighted, salvageable areas",

The report goes on to say that "To further emphasize the preventive approach, the Congress approved two programs: first, to be eligible in certain HUD programs, communities must show progress . . . (in) adopting and enforcing housing codes (local code enforcement) to reduce the rate of deterioration . . .

Second, Federal financial assistance was authorized . . . to assist in intensively enforcing housing codes in selected areas (Code Enforcement Grant Program)''.

A concentrated code enforcement program was initiated by the City in 1959, but it was not until 1966, when the FACE (Federally Assisted Code Enforcement) Program was started in the City, that there was the true so-called concentrated code enforcement.

The Department of Public Works and the Department of City Planning work together on planning concentrated code enforcement programs. Meetings co-sponsored by City Planning and neighborhood organizations are held in areas where there is citizen support or where housing deterioration is evident. An attempt is made through public meetings to get both owners and tenants involved. In most cases FACE programs have been conducted only after major groups and organizations in the area have joined in support of the program.



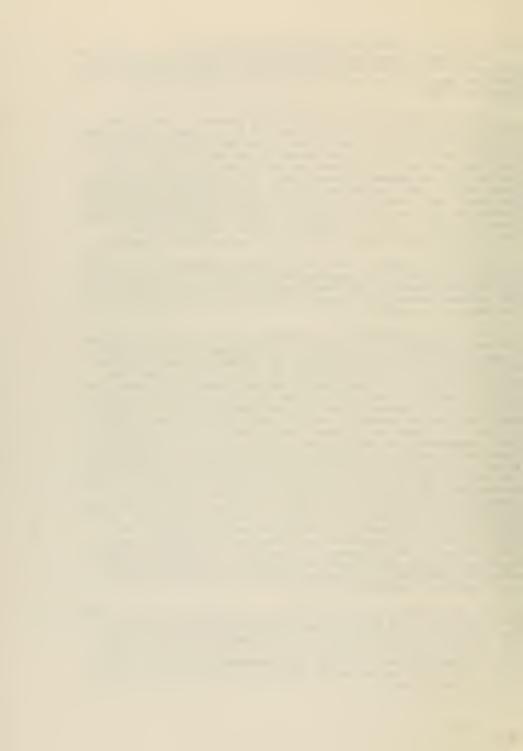
All property owners receive mailed notices of the meetings. Meeting notices are also distributed door-to-door throughout the area. Residents are urged to "sign-up" as volunteers for Citizens Advisory Committees (CAC).

Periodic community meetings in the FACE program are held by the Advisory Committees to explain the status of the program(s) and to ascertain problems which might have arisen. Committees sponsor house tours to show the results of the program instead of talking about them. The Committees also publish circulars and newsletters and conduct polls regarding their improvement planning ideas. This feedback can result and does result in modifications of the City's plans. Property owners are assisted in their rehabilitation work by a City Building Inspector, who handles the job from initial inspection through specification preparation, bidding, contract award, and progress and final inspections. He is assisted by trained Plumbing, Electrical, Fire, and Health inspectors.

Another key element in the administration and operation of the FACE Program is the Real Estate Department which City office is responsible for the administering of the rehabilitation loan and grant program. They have assigned loan officers located in each of the area offices and in the Department's Central office.

Other City organizations significantly involved in the FACE program are the City Attorney, who reviews all federal loan documents and processes those cases in which the owner, for instance, is not correcting the code deficiencies satisfactorily. The City Attorney attempts to obtain compliance through personal contact and formal correspondence and. only when necessary, takes more stringent action by taking the case to court. The City Engineer becomes involved in the preparation of plans. specifications, and contracts, including advertising for bids, awarding of contracts, inspections and other related functions, concerning such public improvements in the FACE areas as street tree planting under contract, undergrounding of utilities, street resurfacing and reconstruction, street lighting, and other improvements. The Bureau of Street Cleaning and Tree Planting, on the other hand, has procured the materials, provided the equipment and supervised the planting of street trees under a Force account basis, using hired youth labor. The Bureau of Street Repair also has been involved through the resurfacing of streets, using their own labor crews. The processing of transactions and maintenance of the accounts showing the expenditures and obligations both Federal and City funds involved in the FACE project is handled by the Bureau of Accounts. As illustrated, the FACE Program, where possible, has been administered using the established City structure, augmenting only when latter was not in position to provide the service.

On June 30, 1973, the City's FACE program, which was created in 1966 within the Division of Property Conservation, completed over six (6) years of rehabilitation work in its first 2 phases (FACE Areas 1-4 and 5-7, respectively.) This project, consisting of the 7 areas, has been under one basic contract with HUD, with 7 amendments to date. The contract, which was to expire some 30, 1973, was extended by HUD on June 29, 1973, to June 30, 1974.



Although the Federal Government is not providing any new monies in FY 1974 to continue the FACE program, the extension of the existing FACE contract to June 30, 1974, permits the continuing obligation and expenditure of previously budgeted, unexpended funds.

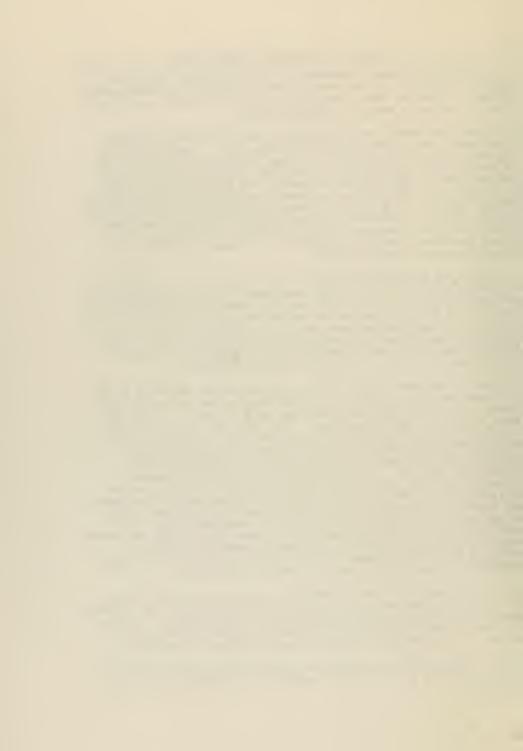
Under HUD regulations, HUD withholds 10% of the Code Enforcement Grant funds, rending 95% completion of the project. Since, as of June 30, 1973 (excluding those cases in litigation which are considered out of the workload), only 79% of the buildings in Areas 1-7 were SCC'd,* HUD has withheld 10% (\$572,666) of the Sec 117 Code Enforcement Grant. As a result, a City-supported supplemental appropriation was requested and was approved for \$122,000 to finance the program up to June 30, 1973. However, due to various other actions (e.g., not filling certain personnel vacancies, reduced work orders of other City departments, etc.), it was projected as of June 30, 1973 that only about \$10,000 of the \$122,000 would be finally expended.

Since, as indicated above, HUD is not providing any new funds for FY 1974, a one year, City-financed supplemental budget was submitted but was rejected and, in lieu threof, one for 4 months (July-October 1973), amounting to \$346,000, was approved on the assumption that, prior to the end of this 4 month period, more definitive information would be available as to Congressional and Administration (Washington, D. C.) intentions/actions (e.g., Special Revenue Sharing legislation, new FACE legislation, etc.) as well as City's financial position.

One of the major reasons for not meeting the 95% completion ta get for areas 1-7 prior to July 1, 1973, has been the lack of Sec 312 loan funds. Since June 1969, there have been about 18 months in which loan funds essentially were unavailable. In FY 1972, there were a total of 8.5 months in which there were no loan funds, and, in addition, since November 1972 there were relatively few loans approved and funded, i.e., there were only 26 funded in six (6) months (Dec. 1972-May 1973), amounting to \$625,200. In June 1973, there were 24 loans approved, valued at \$347,000. As of June 30, 1973, there were 41 loans, valued at almost \$1.3 million, at HUD awaiting approval and funding, but latter had indicated these were not to be funded, were being returned without action, and no more loan requests were to be forwarded to HUD. In addition, there are 161 loans amounting to almost \$3.7 million completed/ready for submission to HUD or in process of preparation, and an estimated 37 more loan requests, with a value of nearly \$1.0 millions, expected to be submitted by property owners in Areas 5-7.

Of the total buildings in Areas 5-7 remaining to be rehabilitated and which are either not in litigation or rehabilitation has not started, approximately 45% are dependent on loan funds being available. Due to this lack of loan funds and not being able to enforce rehabilitation actions by those property owners awaiting loan funds, it has had a

*SCC'd: Satisfactory Code Completion, which can be attained by being found standard at time of initial inspection, by rehabilitation, or by demolition.



psychological (delaying) affect on property owners who intend to complete code requirements with private funds. Also, the delays in loan funding have caused the loans to increase (in dollar amounts) markedly since new construction costs have increased in the San Francisco area about 10% since 1970, with rehabilitation costs increasing 15-25%.

The Board of Supervisors and the Mayor approved a 4 month supplemental budget for FY 1974 which included reduced operational/administrative costs for limited continuing actions in the existing FACE Areas 5-7.

On June 13, 1973, by Resolution unanimously approved and with the concurrence of the Mayor, the Board of Supervisors established a Rehabilitation Loan Program (RAP). In addition to existing FACE Areas, the Upper Ashbury, Inner Richmond and a third Area, Chinatown we're included in the RAP Program, subject to community approval. To meet this requirement, the Property Conservation Division was reorganized but within the same level of personnel strength provided under the limited 4 months budget. Further reorganization may be required at a later date to accommodate the Chinatown area; for example, the adding of another area office.

The RAP Program (patterned after a Norfolk (Virginia) loan program in operation since May 1972) has the City providing low-interest rate loans (estimated at $5\frac{1}{2}\%$) for rehabilitation—at higher rates than the Federal Sec 312 loans (3%) but below the commercial market rate (approximately 9-15% as of June 30, 1973). The City would borrow the money at a low rate of interest (estimated at $4\frac{1}{2}\%$) from the local banks (the rate would be low because the income from the loan to the city would be tax exempt to the bank). The processing of the loan package after preparation by the City Real Estate Department would be by the bank at a fee paid by the borrower.

As of June 30, 1973, the total cost of the project (since its inseption in September 1966) is as follows:

(1) Administration and operating costs (expended & obligated):

In addition, 964 Sec 312 (3%) loans, valued at \$12.7 million, and 329 Sec 115 grants, valued at \$785 thousand were provided to property owners in all seven areas.

Of the total budgeted costs \$1.65 million for public improvements (street lights, street trees, street reconstruction, etc.), included in the \$6.5 million for administration and operating costs shown above, about \$1.42 million worth of construction, or 86% of the programed work, was in place as of June 30, 1973. The City's local contribution is 78.5% (almost



1.3 million) of the total Public Improvements budget, with the Federal Government financing the balance (\$355,325).

With respect to the initial four FACE areas ((01) Arguello Park, (02) Buena Vista Heights, (03) Glen Park and (04) Great Highway), the program essentially was closed out in October 1970, with 92% of the buildings certified, as of that date, to be completed. As of June 30, 1973, there were 101 buildings still active (2886 (97%) completed) with 75 (less than 3% of total buildings) under litigation, with the remaining buildings in various stages of completion.

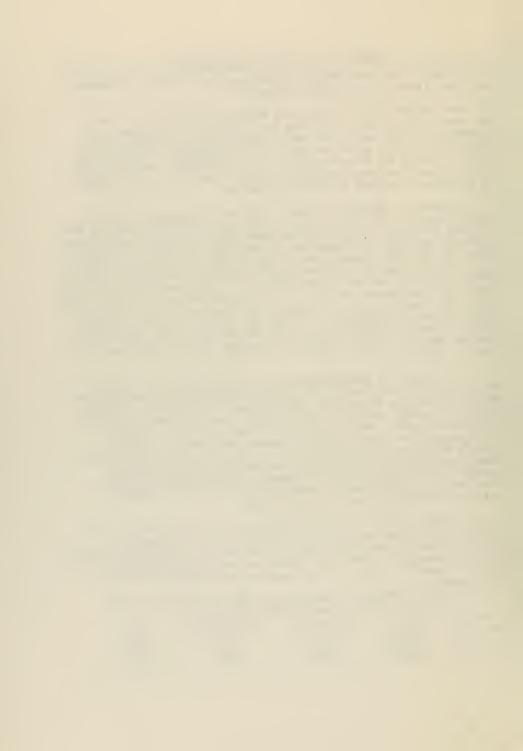
In Areas 5-7 ((05) Alemo Square, (06) Bernal Heights, and (07) Duboce Triangle), all of the initial inspections have been completed and 737 (46%) of the 1615 structures have been certified to be in compliance as of June 30, 1973. In regard to the remainder, 347 are in litigation (under the Abatement Appeals Board or at the office of the City Attorney). It is projected that the remainder (531), excluding those still in litigation (347), will not be in compliance until latter part of FY 1974 provided loan funds become available. It is estimated that in excess of 10% of the buildings will be in litigation upon termination of the project (about 21% are in litigation as of June 30, 1973). For the total structures in Areas 1-7 (4602 buildings with 10,374 DU's), 3624 (78% of the total buildings, including those in litigation) were in compliance as of June 30, 1973.

An evaluation of rehabilitation costs (through June 30, 1973) in the currently active three (3) FACE Areas reveals that average costs for rehabilitation have varied from about \$700 per dwelling unit for those privately financed to slightly over \$4500 per unit for those financed with Federal funds. The average cost per dwelling unit was lowest in Bernal Heights for those privately financed and highest in Duboce Triangle for those Federally funded. In respect to individual building rehabilitation costs, as opposed to cost per dwelling unit, Duboce Triangle had the lowest costs for those privately financed, whereas Bernal Heights had the lowest expenditures in relation to number of Luildings rehabilitated using Federal funds.

The rehabilitation costs of structures in the FACE Areas for 'work in place" totals over \$9.5 million. The 'work in place" consists of those structures in which the rehabilitation has been completed and meets code requirements. In addition, there have been improvements above code which, in regard to Areas 5-7, for example, have amounted to almost \$700 thousand.

COST OF REMABILITATION OF PROPERTIES TO JUNE 30, 1973 (in \$ THOUS) (Excluding Improvements Above Code)

| FACE Areas | Total | Residential | Non-Residential | Mixed |
|------------|-----------|-------------|-----------------|---------|
| Total 1-4 | \$4,977.9 | \$4,759.5 | \$21.4 | \$197.0 |
| 5-7 | 4,548.4 | :,340.7 | 13.6 | 194.1 |
| Total 1-7 | \$9.526.3 | \$9,100.2 | \$35.0 | \$391.1 |



COST OF REHABILITATION OF AREAS 5-7 PROPERTIES TO JUNE 30, 1973, BY CATEGORY (IN \$ THOUS)

| | | | | Non- | |
|------------|--------------------|-----------|-------------|------------|---------|
| FACE Areas | Category | Total | Residential | Residentia | 1 Mixed |
| 5-7 | Code Enforcement | \$4,548.3 | \$4,340.6 | \$13.6 | \$194.1 |
| | Improvements above | | | | |
| | code | 693.1 | 533.9 | 43.0 | 116.2 |
| Total | Code Enf & Improv. | \$5,241.4 | \$4.874.5 | \$56.6 | \$310.3 |

Of the residential structures in areas 5-7 rehabilitated to code requirements through June 30, 1973, 63% of the buildings have been removated by private means, constituting only 16% of the total dollars expended (both private & Federal loan and grant funds) for renovation of all residential structures.

STATUS OF BUILDING IN ORIGINAL FOUR FACE AREAS (01) ARGUELLO PARK; (02) BUENA VISTA; (03) GLEN PARK; (04) GREAT HIGHWAY AS OF JUNE 30, 1973

| | | | | | | Dwelling |
|-----------|----------------------|---------|----------|-------------|------------|---------------------|
| | | BU | JILDINGS | S (STRUCTUR | ES) | Units |
| | | Total | Resid. | Non-Resid. | Mixed % | Total % |
| (a) Total | l Buildings | 2987 | 2884 | 32 | 71 100.0 | 5733 100.0 |
| (b) Inspe | ections Completed | 2985 | 2882 | 32 | 71 99.9 | 5730 99.9 |
| (c) Found | in Code Violation | 2612 | 2527 | 21 | 64 87. | 5 5 1 6 8 90 . 1 |
| (d) Found | Standard | 390 | 372 | 11 | 7 13. | 564 9.8 |
| (e) Rehal | oilitated | 2443 | 2365 | 18 | 60 81.8 | 3 48 98 85.4 |
| (f) Demo | lished | 55 | 47 | 4 | 4 1.8 | 3 76 1.3 |
| (g) Total | SCC'd *(d,e,&f) | 2888 | 2784 | 33 | 71 96.7 | 7 5564 97,1 |
| #SCC d-Sa | stisfactory Code Com | pliance | (Found | Standard, | Rehabilita | ted &/or |
| Demolish | ned) | | | | | |

STATUS OF BUILDINGS IN CURRENTLY ACTIVE THREE FACE AREAS (05) ALAMO SQUARE; (06) BERNAL HEIGHTS; (07) DUBOCE TRIANGLE)

AS OF JUNE 30, 1973 BUILDINGS (STRUCTURES) Dwelling Resid. Non-Resid. Mixed % Units % Total (a) Total Buildings 1514 28 73 100 4641 100 1615 1514 73 100 4641 100 (b) Inspections Completed 1615 28 (c) Found in Code Violation 1553 1461 22 70 96.2 4513 97.2 32 (d) Found Standard 4 2.3 48 1.0 37 - 1 (e) Rehabilitated 650 17 42.0 1713 36.9 679 12 18 (f) Demolished 21 3 0 1.3 40 0.9 18 45.6 1801 38.9 (g) Total SCC'd (d,e,&f) 737 700 19



FACE AREAS 1-7 REHABILITATION LOANS & GRANTS (In Thous. of Dollars) CUMULATIVE THROUGH FISCAL YEARS 1971, 1972 and 1973

| | THROUGH | THROUGH | THROUGH |
|-------------|----------------|-----------------|-----------------|
| | Jung 30, 1971 | June 30, 1972 | June 30, 1973 |
| Service | Number Amount | Number Amount | Number Amount |
| Loan (312) | 745 \$7,796.5 | 832 \$9,858.2 | 964 \$12,716.9 |
| Grant (115) | 265 576.0 | 307 708.6 | 329 785.0 |
| Total | 1010 \$8,372,5 | 1139 \$10,566.8 | 1293 \$13,501.9 |

LOANS & GRANTS BY CLOSED & ACTIVE FACE AREAS CUMULATIVE THRU JUNE 30, 1973 (In Thous. of Dollars)

| | | iotal | | |
|---------|-----------|-----------------|----------------|---------------|
| | | Loams & Grants | Loans | Grants |
| | | Number Amount | Number Amount | Number Amount |
| Closed: | Areas 1-4 | 842 \$4,968.8 | 612 \$4,505.7 | 230 \$463.1 |
| Active: | Areas 5-7 | 451 \$8,533.2 | 352 \$8,211.3 | 99 \$321.9 |
| Total | | 1293 \$13,502.0 | 964 \$12,717.0 | 329 \$785.0 |

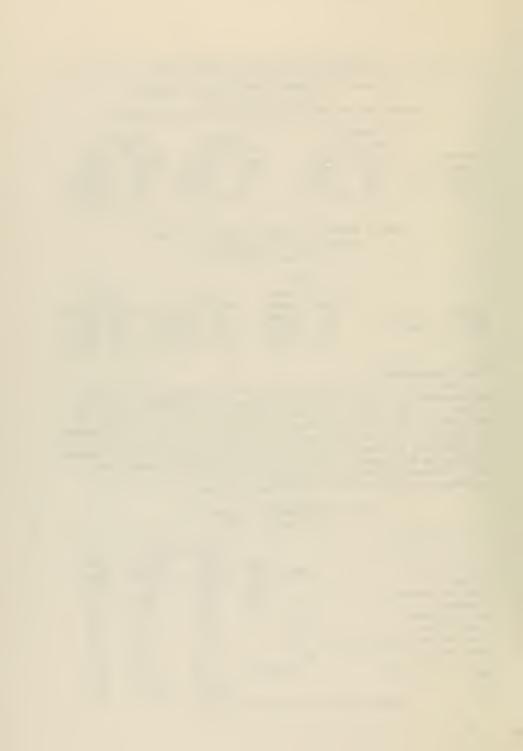
PUBLIC IMPROVEMENTS

Part of the City's contribution to the enhancement of the FACE Neighborhoods is in the form of various public improvements, such as street lighting, street trees and street paving, which it installs in the areas. Public utilities assist area beautification by undergrounding overhead wires on key streets in the areas. Work done by the City was completed in Areas 1-4 and totalled \$941,000 for that work including engineering and inspection costs (\$151,400) and street resurfacing; and, in Areas 5-7, work in place totals almost \$410,000 (excluding engineering costs) or 63% of the present program.

PUBLIC IMPROVEMENTS IN AREAS 1-4 (Thru June 30, 1973)

| | | | Initial | Cost of | |
|------------------------------|--------|-----------|-----------|-----------|-------|
| | | | Estimated | Work in | % |
| | | Lineal | Cost | Place | Com~ |
| | Numbe | er Feet* | (\$1000s) | (\$1000s) | plete |
| Streets | | 5280 | \$408.0 | \$316.1 | 100 |
| Curbs and Gutters | ** | 7920 | 28.0 | 22.9 | 100 |
| Sidewalks | 1940 | 7920 | 31.0 | 30.7 | 100 |
| Traffic Lights | 12 | _ | 57.0 | 17.3 | 100 |
| Street Lights | 152 | | 217.0 | 85.1 | 100 |
| Fire & Police Communications | 5 | - | 0 | 4.0 | 100 |
| Street Trees | 965 | um | 111.0 | 73.8 | 100 |
| Street Resurfacing | ** | 547,318% | 51.9 | 51.9 | 100 |
| Other | -100 | ~ | 221.0 | 187.8 | 100 |
| Total | ** | - | \$1,124.9 | \$789.6 | 100 |
| #Source feet | for st | reet rest | rfacing | | |

*Square Test for street resurfacing



(Note that the cost figures shown at bottom of prior page do not include the 20% cost for engineering and inspection except street resurfacing costs do include overhead and indirect costs).

PUBLIC IMPROVEMENTS IN AREAS 5-7 (Thru June 30, 1973)

| | | | Initial | Cost of | |
|------------------------------|--------|---------|-----------|-----------|-------|
| | | | Estimated | Work in | % |
| | | Lineal | Cost | Place | Com- |
| | Number | Feet* | (\$1000s) | (\$1000s) | plete |
| Streets | - | 4680 | \$241.0 | \$147.9 | 63 |
| Curbs and Gutters | - | 8580 | 33.0 | 28.4 | 77 |
| Sidewalks | - | 8580 | 64.0 | 35.1 | 48 |
| Street Lights | 127 | ** | 197.0 | 106.8 | 90 |
| Fire & Police Communications | 8 (+) | | 9.5 | 7.5 | 79 |
| Street Trees | | 40 | 132.0 | 57.2 | 63 |
| Street Resurfacing | *** | 64,509* | 6.0 | 6.0 | 100 |
| Other | - | | 137.0 | 20.6 | 25 |
| Total | | - | \$819.5 | \$409.5 | 50 |
| 10 0 | | | | | |

*Square feet for street resurfacing

(Note that the cost figures shown above do not include the 20% cost for engineering and inspection except street resurfacing costs include overhead and indirect costs).

STREET TREES PLANTED BY FACE AREA

ON FORCE ACCOUNT BASIS

as of June 30, 1973

No. of Street Approximate cost
Trees Planted (incl. materials & labor)*

\$19.817**

| (05) | Alamo Square | 89 |
|------|-----------------|-----|
| (06) | Bernal Heights | 50 |
| (07) | Duboce Triangle | 57 |
| | Total (05=07) | 196 |

*Using neighborhood youths.

**An additional 72 trees have been purchased within funds shown, but have not been planted as of June 30, 1973. Also, various materials have been purchased for these plantings. These trees are planned to be planted in Bernal Heights (40) and Duboce Triangle (33) under the auspices of the Summer Youth Program sometime during July &/or August 1973.

The coordinator for the Force Account street tree planting project has been the Bureau of Street Cleaning and Tree Planting in which they procured the trees and the attendant materials (e.g., soil, stakes, etc.), furnished the equipment, contracted for the pavement breaking, and provided other related requirements.

The Department of City Planning was also involved in determining the type, location and quantities of trees to be planted.



BUREAU OF BUILDING INSPECTION

Under this program, the cost of the purchase of trees and attendant planting costs were borne by Federal (FACE) funds. The property owner, on whose street side property the tree(s) was planted, has to sign an agreement that, once planted, the property owner would maintain the tree(s).

RELOCATION OF FAMILIES AND INDIVIDUALS

Relocation services for persons displaced by FACE Program activities are provided by the Central Relocation Service (CRS) of the San Francisco Redevelopment Agency. Since the inception of the FACE program, families and individuals have been relocated in the seven areas due to either the extensiveness of the rehabilitation and/or rent increasing 10% or more.

Requests for Relocation (Sent to CRS) All FACE Areas

| 1,5 | (By number of cases) | | | | | |
|----------------------|----------------------|----------|-----------|----------|--|--|
| FACE Area | Requests | | of Cases) | CTONS | | |
| TACE ATEA | Reduests | Rehabi- | Demo- | Rent | | |
| | | litation | lition | Increase | | |
| (01) Arguello | 15 | 15 | 0 | 0 | | |
| Park | | | | | | |
| (02) Buena Vista | 8 | 8 | 0 | 0 | | |
| Heights | | | | | | |
| (03) Glen Park | 2 | 2 | 0 | 0 | | |
| (04) Great | | | | 1 | | |
| Highway | 10 | 7 | 3 | 0 | | |
| Total | 2.5 | 20 | 2 | | | |
| (01-04) | 35 | 32 | 3 | 0 | | |
| (05) Alamo Square | 93 | 79 | 9 | 5 | | |
| (O) ATEMO SIGNA |)) | ' | | | | |
| (06) Bernal Heights | 42 | 41 | 0 | 1 | | |
| (44) | | | | | | |
| (07) Duboce Triangle | 56 | 50 | 0 | 6 | | |
| | | | | | | |
| Total | | | | | | |
| (05-07) | 191 | 170 | 9 | 12 | | |
| T-0-1 | | | | | | |
| Total (01-07) | 226 | 202 | 12 | 12 | | |
| (01-07) | 220 | 202 | 1 3. | L | | |



Relocations Thru Dec. 31, 1972* (as reported by Central Relocation Services)

| | | Families | Individuals |
|-----|------------------------------------|----------|-------------|
| (1) | Net estimated workload in original | | |
| | applications | 187 | 357 |
| (2) | Total in workload to Dec. 31, 1972 | 114 | 88 |
| (3) | Total removed from workload, Dec. | | |
| | 31, 1972 | 104 | 86 |
| (4) | In workload, end of period (Dec. | | |
| | 31, 1972) | 10 | 2 |
| (5) | Evicted to December 31, 1972 | - | - |

ABATEMENT SECTION

Cases which have not been brought into compliance, as reported by the District Building Inspector or by the Inspectors in the Division of Apartment House and Hotel inspection (DAHI), are referred to the Abatement Section of the Division of Property Conservation for possible litigation. On receipt of one of these cases, a priority number (e.g., Priority 1) is assigned the case. The lower the number the greater the hazard and the earlier an inspection is scheduled by the Abatement Inspector. The Inspector prepares a detailed report of the condition of the building, describing the violations that may exist. A copy of this report is presented to the property owner, and the Inspector consults with the latter to determine the best course(s) of action to correct the deficiencies. If the owner is unable to correct the deficiency(ies) or is uncooperative, a public hearing is scheduled before the Director of Public Works at which time the latter may order the building to be repaired or demolished. Upon failure of the owner to comply with this order, the Director may decide to repair or demolish the building under a Public Works contract and recover the costs of such work by means of a tax lien. However, the owner may appeal to an Abatement Appeals Board (AAB), comprised of individuals appointed from public life. This board may uphold the decision of the Director or may amend the latter's decision by such actions as granting a moratorium, even for lifetime under certain conditions, or by granting more time for completion of the job.

The division also provides up to three inspectors to the San Francisco Redevelopment Agency on a full-time work order. One Building Inspector performs inspection related to the rehabilitation of buildings in the YBC, A-2, Hunter Point and Bayview Projects, and two Residential Environmental Inspectors work with the Central Relocation Service.

*As reported in the CRS Semi-Annual report to HUD, form HUD 6149A (Report on Relocation of Families and Individuals), dated December 31, 1972. Report for June 30, 1973 had not been received as of report date.



ABATEMENT ACTIVITIES FISCAL YEAR 1973

| Cases on hand June 30, 1972 | 2,786 |
|-----------------------------------|-------|
| Cases logged in | 1,031 |
| Initial Inspections | 640 |
| Reports mailed | 526 |
| Cases sent to Director's Hearings | 549 |
| Abatement Appeals Board | |
| Filed | 282 |
| Decisions Rendered | 333 |
| Cases referred to City Attorney | 414 |
| Complaints Closed During FY 1973 | 403 |
| Buildings Restored | 323 |
| Buildings Demolished | 80 |
| | 3,318 |

The City Attorney, on a work order basis, has provided legal services to FACE equivalent to one full time Deputy City Attorney and a legal stenographer. Also, but not on a work order basis, legal services are provided for other Abatement cases (in addition to FACE). In cases upheld by the Director and the AAB, and in which the owner does not comply with their decision, they are referred to the City Attorney's office for legal action.

Abatement Cases in Office of City Attorney FY 1972-73

| End of | Case | s File FA | d CE | Cases | | nated CE | Remaini | | kload** CE |
|-----------------------|-------|--------------|------------|-------|-----|-------------|---------|-----|---------------|
| Month | Total | No. | %: | Total | No. | %** | Total | No. | %** |
| Jun 72 | - | _ | | - | - | | 513 | 90 | 18% |
| Jul | 6 | 2 | 33% | 11 | 4 | 36% | - | - | - |
| Aug | 6 | 1 | 17 | 21 | 5 | 24 | - | - | - |
| Sep | 31 | 18 | 58 | 10 | 3 | 30 | - | - | - |
| 0ct | 57 | 23 | 40 | 10 | 2 | 20 | - | - | - |
| Nov | 33 | 13 | 3 9 | 13 | 3 | 23 | - | - | 609 |
| Dec | 27 | 10 | 37 | 8 | 4 | 50 | - | - | - |
| Jan 73 | 47 | 11 | 23 | 25 | 6 | 24 | _ | _ | _ |
| Feb | 56 | 15 | 27 | 0 | 0 | - | - | - | - |
| Mar | 68 | 11 | 16 | 63 | 5 | 8 | - | - | - |
| Apr | 27 | 4 | 15 | 16 | 5 | 31 | - | - | - |
| May | 43 | 5 | 12 | 15 | 5 | 33 | - | ••• | - |
| Jun 73 | 13 | 1 | 8 | 11 | 1 | 9 | 736 | 162 | 22% |
| Total | | | | | | | | | |
| FY 72-73 *% of tot | | 114 es. | 28%* | 203 | 43 | 21% | - | - | - |

some adjustments during year cause minor differences between cases filed/terminated and remaining workload (June 30, 1972 vs June 30, 1973).



Community Liaison Activities

In April 1972, the Alamo Square Citizens' Advisory Committee (CAC) interviewed and selected a candidate for the position of Community Liaison Officer (CLO).

This position was created in keeping with the HUD guidelines for citizen participation in the FACE program. To date, the CLO has been paid from Department of Labor EEA funds, however, the position is planned to be budgeted in program costs when EEA funding is discontinued.

The CLO operates out of the FACE Central Office and is under the the direction of the Chief, Property Conservation Division, as well as the Alamo Square Citizens' Advisory Committee. This position is unique within the program in that the CLO is a spokesman for the community via the CAC.

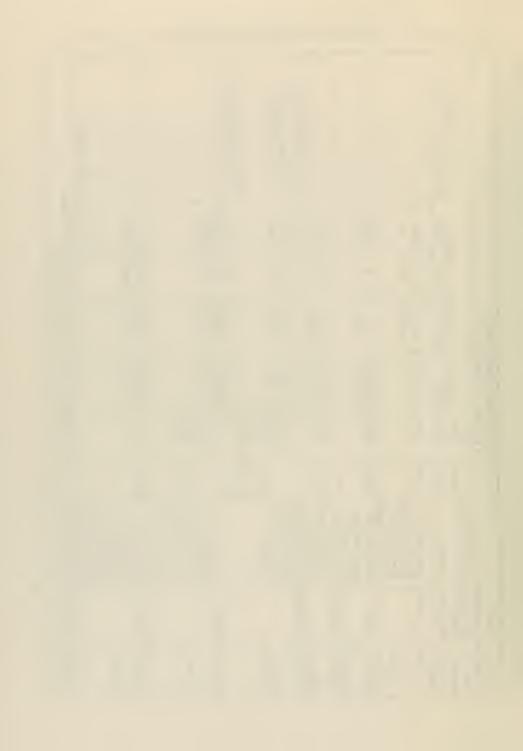
Principal responsibilities of the CLO are to develop and direct community-orientated services for FACE neighborhoods, as well as to assist FACE inspectors in potentially sensitive tenant/!andlord situations.

The CAC and CLO meet at regular intervals to review FACE progress and to discuss program areas in need of attention. Projected CAC/CLO activities call for a specification review process, in order to provide interpretation and understanding of specifications for FACE property owners in need of and desiring such assistance.

The CLO is also available to the other FACE offices and advisory committees on an as needed basis.



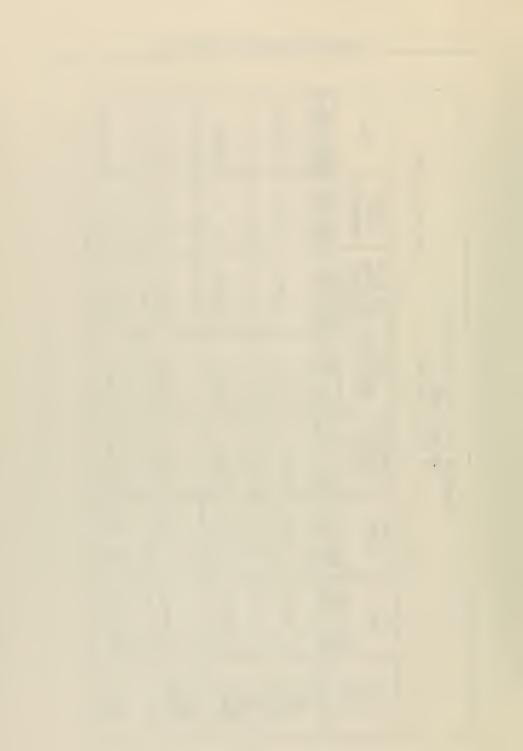
| A-Actual Amount | Amount | | " | ACE FEDE | FACE FEDERAL GRANT FUNDS | FUNDS | | | | | | 1 |
|-----------------|---------------------|---|--------|-------------|--|-------------------------|----------|-----------------------|------------|-----------|--------------------|---|
| C-Cumula | C-Cumulative Amount | ٦t | | (In Tho | (In Thous of Dollars) | ars) | | | | | | _ |
| Amend- | Contract/ | Contract/Amendment/Ltr | | Time | | | | | | | | Π |
| ment/ | Date of | | Area | Frame | Grants (\$ | (\$) Approved in Budget | d in Bud | get | 0, | sec 31 | Sec 312 Loans | |
| Budget | Approval | Purpose | D vo | (To) | Total | Code Enf Reloc | Reloc | Rehab | Date* No.* | No.* | \$,\$ | |
| Basic | | | | | | | | | | | | Τ |
| Contract | Contract 11/30/65 | Authorized | 01-04 | 69/6 | 9/69 A/C2,646.7 Sec 11/ | Sec 11/ | Sec 114 | Sec 114 Sec 115 | | | | |
| w | | FACE in Areas | | | | \$2,560.7 | 0.988 | <u>%</u> | 1 | 1 | • | |
| Budget | | 01-04 & Sec | | | | | | | | | | |
| 1# | | 117/114 funds | | | | | | | | | | |
| Amend 1 | 11/167 | Authorized/ | 01-04 | 69/6 | A(+)337.5 | 0 | 0 | 337.5 | | | | |
| w | | provided Sec | | | C2,984,2 | 2,560,7 | 0°98 | 337.5 | 1 | , | • | |
| Budget 2 | | 115 Funds | | | , | , | | | | | | |
| Amend 2 | 69/12/9 | Incr. funds | | | | | | | | | | Τ |
| ω | | & Added areas | 01-07 | 69/6 | 9/69 A(+) 817.5 | (+) 424.5 | +148,7 | +544.4 | | | | - |
| Budget 3 | | (02) (02) | | | c3_801_6 | 2,985,1 | 234.6 | 581.9 | 69/9 | | 369 \$3,179,7 | _ |
| Amend 3 | 12/11/69 | Changed Bernal | | | | | | | | | | T |
| w | | Hts. Boundary | | 01-04 | 01-04:A1.000.0 | +972.5 | -86.7 | +114.2 | 6/70 | A296 | 6/70 A296 S1.843.8 | |
| Budget | | No funds in- | | 6/70 | 64,801.6 | 3.957.7 | | 696.1 | | 5993 | \$5.023.5 | |
| 4 E 4A** | | volved | 05-07 | 05-07 | | | | • | | ` | | _ |
| 5 | | | 6 | 3/72 | • | | | | - | | | _ |
| | | | 05-07 | 2/72 | 0 | _ | c | c | 11/9 | 6/71 A 82 | to 767 6 | |
| | | | 10-00 | 7/16 | ω + | 3,957.7 | 7.9 | 696.1 | 2 | C7 48 | \$7.791.1 | |
| Amend 4 | 7/30/70 | Amended | | 01-04 | 01-04 A+1,800.0 | 0,009,1 | 0 | +200.0 | | | | Т |
| | | boundary of | | 6/70 | 9.109.90 | 5,557.7 | 147.9 | 896.1 | | | | _ |
| Budget 5 | | Alamo Square | 05-07 | 05-07 | | | | | ı | , | • | |
| | | (incl. Fred- | | 3/73 | | | | | | | | |
| | | erick Douglas | | | | | | | | | | |
| Amend 5 4/30/7 | 4/30/71 | Changed fi- | 05-07 | 3/73 | A+824.6 | +169.0 | +655.6 | 0 | | | | Τ |
| w | | nancing amts | | | C7,426.2 | 5,726.7 | 803.5 | 896.1 | | | | _ |
| Budget 6 | | & changed | | | | | | , | 1 | 1 | • | _ |
| | | boundaries of | | | | | | | | | | |
| | | all areas ex- | | | | | | | _ | _ | | |
| | | cept Bernal | | | | | | (Continued next page) | ned ne | xt ba | ge) | |
| *0n1y | representa | *Only representative dates shown. | m. Ac | tual (A) an | Actual (A) amount is increase since previous date. | ncrease s | ince pre | vious da | te. | | | _ |
| ***Budge | t 4A only | ***Budget 4A only adjusted funds between line items within approved budget. | betwee | n line i | tems within | n approve | d budget | • | | | | _ |

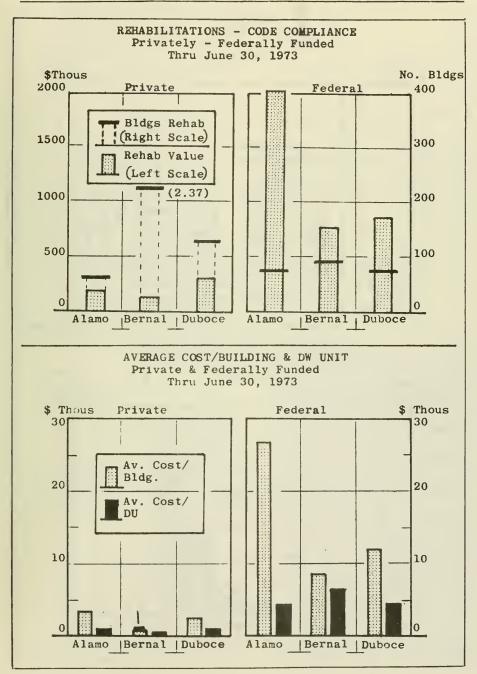


| (Continued) | Sec 312 Loans | e No. \$'s | 9 | 2 A 84 \$2,067.1 C832 \$9.858.2 | | 6/73 A132 \$2,858.0 C964 \$12,716.9 | ents |
|--|-----------------------------------|----------------|--|--|---|--|---|
| | • | b Date | | 6/72 | ı | 6/7 | adjustm |
| FACE FEDERAL GRANT FUNDS (In Thous of Dollars) | Sudget | Rehab | 896.1 | 896.1 | | | olved |
| | ed in | Reloc | 803.5 | 803.5 | 8 | get #8) | yln yni |
| | Grants (\$) Approved in Budget | Code Enf Reloc | 5,726.7 803.5 | 5,726.7% | the 0,169, isfactory; location for the | (Same as Budget #8) | funds - o |
| | | (To) Total | A 0 C7,426.2 | 6/73 A 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 | of 53 53 re | ss) | e budgeted ems. |
| | Time | | 3/73 | 6/73 | rogram dicate s as b \$803,50 | 4//9 | ecreas ine it |
| | Area Time Covered Frame | | 05-07 | 05-07 | f the pries; ir ssurance ing of the priess; ir stance ing of the priess; ir sections of the priess; ir sections of the priess; ir sections of the priese in | 05-07 | sse or d |
| | Contract/Amendment/Ltr Date of | Purpose | Adjustments in funding & relocation rights/ assurances | | Providing a Grant equal to 2/3's of the actual cost of the program or \$6,530,169, whichever Is less; indicated the relocations assurances as being satisfactory; placed a ceiling of \$803,500 for relocation payments with HUD approval necessary to exceed that limit, 6/73 (Same as B | Extending the project to June 30, 1973 | *Budget #8 did not increase or decrease budgeted funds - only involved adjustments in Sec 117 (Code Enforcement) line items. |
| A-Actual Amount C-Cumulative Amount | Contract Date of | Approval | 3/2/72 | | 9/6/72 | 6/29/73 | *Budget # |
| A-Actual Amount C-Cumulative Am | Amend- ment/ | Budger | Amend 6 8 8 8 8 8 7 8 | | Amend 7 E Budget 8 | Ltr Amend & Budget | |

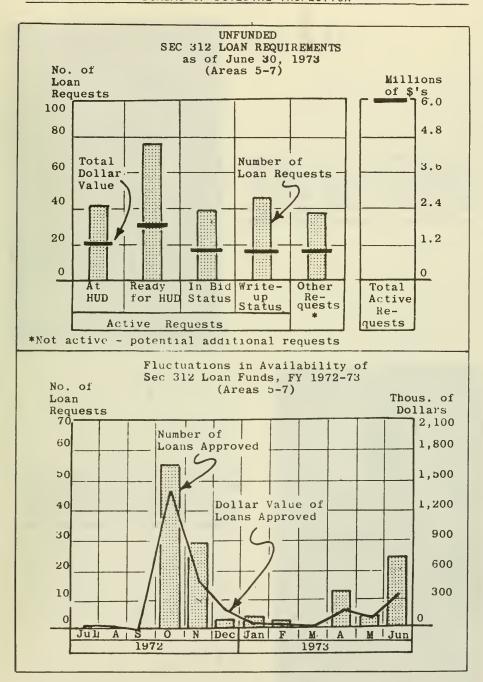


| 973 | TOTAL | No. \$'s (14) (15) | 7 \$263.5 77 \$1,966.8 | 8.098\$ 14 | 121 \$3,117,3 | 239 \$5,944.9 |
|--|--|---------------------------|-------------------------|---------------------------|----------------------------|---------------------------------|
| as of June 30, 1973 | POSSIBLE ADD'L CANDIDATES | \$'s (13) | \$263.5 | 0 | 30 \$710.0 | 37 \$973.5 |
| of J | CAN | No. | 7 | 0 | 30 | 37 |
| | JOB WRITE- UPS: BEING PREPARED/ WAITING | \$'\$ | 21 \$336.9 | \$24.0 | 23 \$576.3 | 46 \$937.2 |
| ENT | L P R | No. | 21 | 2 | 23 | 94 |
| PROJECTED SEC 312 LOAN REQUIREMENTS FOR FACE AREAS 5-7 (in Thous of Dollars) | BIDS: READY FOR, OUT OR IN | No. \$'s (8) (9) | 14 \$364.3 | 3 \$56.0 | 22 \$548.8 | 1,696\$ 68 |
| CTED SEC 312 LOAN REFOR FOR FACE AREAS 5-7 (in Thous of Dollar | COMPLETED READY FOR FINANCE | No. \$'s (6) (7) | 9°125\$ 61 | 26 \$433.6 | 20 \$603.9 | \$163.0 65 \$1,609.1 39 \$969.1 |
| PROJE | FINANCE | No. \$'s N (4) (5) (4) | 4 \$49.3 | 3 \$6.9 2 | 7 821.8 7 | 11 \$163.0 |
| | AT HUD | \$'s (3) | \$381.3 | \$285.3 | 22 \$626.5 | 41 \$1,293.1 |
| | | No. | 12 | 7 | 22 | 14 |
| | FACE AREA (1) | | (05) ALAMO SQUARE | (06) BERNAL HEIGHTS | (07) DUBOCE TRIANGLE | TOTAL 5-7 |













BEFORE

This stately mansion was built in 1889 for William Westerfeld, a prominent German baker. It was maintained in excellent condition until the late 1930's, when the general deterioration began and continued until restoration.

Great care was given to authenticity during total restoration, down to and including door hardware and other small details. Much of the finishing work was done by the present owner.

AFTER





BEFORE



AFTER



Part of the rehabilitation of this structure was on the exterior including painting, foundation work, and new porches, shingle roof, skylight, and rear patio. Inside, extensive changes in floor plans resulted in a new dining room, fireplace, additional closet space, and remodeled bathrooms and kitchen.

BEFORE



AFTER



This residence was renovated inside and outside and consisted of such work as raising the foundation, installing new stairs, roof and plumbing, heating and electrical systems. In addition, the living room and kitchen were modernized and a new fireplace was installed.



BEFORE



AFTER



BEFORE



AFTER



These buildings underwent extensive rehabilitation both internally and externally, including wide ranging changes in the floor plan. Foundations were strengthened, faulty electrical and plumbing systems replaced, new kitchens were constructed and a modern forced air heating system installed. To complete the "face lift," all surfaces received a fresh coat of paint.









